

St. Joseph's Community Hospital
551 South Silverbrook Drive
West Bend, WI 53095-3898
(414) 334-5533

Type: **GMS**
Control: **Other Not for Profit**
Fiscal Year: **07/01/01 to 06/30/02**

County: **Washington**
Analysis Area: **Southeastern (2A)**
Volume Group: **5**

Selected Utilization Statistics	FY 2002	All GMS Hospitals		Analysis Area 2A		Volume Group 5		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)									
Adult medical-surgical	58.4%	57.4%	1.02	66.8%	0.87	51.9%	1.13	62.2%	0.94
Obstetrics	29.0%	39.6%	0.73	41.0%	0.71	28.1%	1.03	31.6%	0.92
Pediatrics	. %	48.0%	.	19.8%	.	20.9%	.	. %	.
Total hospital	48.0%	55.9%	0.86	61.3%	0.78	48.2%	1.00	53.5%	0.90
Average Census (Patients)									
Adult medical-surgical	36.2	30.4	1.19	37.0	0.98	28.2	1.28	38.6	0.94
Obstetrics	4.6	3.9	1.20	5.5	0.84	3.5	1.32	5.1	0.92
Pediatrics	0.0	1.8	0.00	0.8	0.00	0.5	0.00	0.0	.
Total hospital	49.4	55.4	0.89	68.6	0.72	41.9	1.18	55.1	0.90
Average Length of Stay (Days)									
Adult medical-surgical	4.3	3.9	1.08	4.0	1.07	3.7	1.14	4.2	1.01
Obstetrics	2.3	2.4	0.98	2.5	0.96	2.3	1.03	2.3	1.01
Pediatrics	.	2.4	.	1.8	.	2.3	.	.	.
Total hospital	3.5	4.3	0.81	4.4	0.80	3.7	0.95	3.7	0.95
Surgical Operations									
Inpatient	1,300	1,424	0.91	1,736	0.75	1,323	0.98	1,368	0.95
Outpatient	1,341	3,187	0.42	4,499	0.30	2,947	0.46	1,959	0.68
Inpatient as % of all surgeries	49.2%	30.9%	1.59	27.8%	1.77	31.0%	1.59	41.1%	1.20
Outpatient Visits									
Non-emergency visits	30,680	75,046	0.41	98,482	0.31	65,740	0.47	29,118	1.05
Emergency visits	16,441	14,086	1.17	19,089	0.86	16,883	0.97	15,908	1.03
Full-time Equivalents (FTEs)									
Administrators	25.0	14.8	1.69	13.8	1.82	15.3	1.63	28.0	0.89
Nurses, licensed	132.2	160.1	0.83	202.8	0.65	143.8	0.92	145.6	0.91
Ancillary nursing personnel	39.7	54.3	0.73	49.1	0.81	35.6	1.11	36.0	1.10
All other personnel	266.2	384.2	0.69	515.4	0.52	358.4	0.74	265.1	1.00
Total FTEs	463.0	613.5	0.75	781.0	0.59	553.1	0.84	474.7	0.98
FTEs per 100 Patient Census (Adjusted)									
Administrators	22.9	14.6	1.57	9.6	2.39	16.0	1.44	25.5	0.90
Nurses, licensed	121.3	157.9	0.77	141.5	0.86	149.8	0.81	132.5	0.92
Ancillary nursing personnel	36.4	53.6	0.68	34.3	1.06	37.1	0.98	32.8	1.11
All other personnel	244.3	378.9	0.64	359.7	0.68	373.4	0.65	241.4	1.01
Total FTEs	425.0	605.0	0.70	545.0	0.78	576.2	0.74	432.2	0.98

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds set up and staffed	103	Health maintenance		Beds set up and staffed	0	Bassinets	21
Discharges	4,756	organization (HMO)	Yes	Discharges	0	Total births	690
Inpatient days	18,034	Preferred Provider		Inpatient days	0	Newborn days	1,595
		organization (PPO)	Yes				

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Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 06/30/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)

General Medical-Surgical:							
Adult medical-surgical, acute	1	62	3,105	13,225	58.4%	36.2	4.3
Orthopedic	2	0	0	0	. %	0.0	.
Rehab. and physical medicine	5	0	0	0	. %	0.0	.
Hospice	2	0	0	0	. %	0.0	.
Acute long term care	5	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	2	0	0	0	. %	0.0	.
Obstetrics	1	16	721	1,691	29.0%	4.6	2.3
Psychiatric	1	19	777	2,003	28.9%	5.5	2.6
Alcoholism/chemical dependency	2	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	2	0	0	0	. %	0.0	.
Cardiac intensive care	2	0	0	0	. %	0.0	.
Pediatric intensive care	2	0	0	0	. %	0.0	.
Burn care	5	0	0	0	. %	0.0	.
Mixed intensive care	1	6	153	1,115	50.9%	3.1	7.3
Step-down (special care)	5	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	5	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	4	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE

Administrators/asst. administrators	25	0	25.0	Radiological services personnel	15	22	19.0
Physicians and dentists	1	0	1.0	Occupational therapists	1	8	2.9
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	2	1	2.0
Registered nurses	50	136	116.8	Physical therapists	2	3	3.5
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	4	4	5.4
Licensed practical nurses	5	22	15.3	Recreational therapists	0	0	0.0
Ancillary nursing personnel	24	49	39.7	Psychologists	0	0	0.0
Physician assistants	0	0	0.0	Social workers	3	0	3.0
Nurse Practitioners	0	0	0.0	All other health professionals	34	44	48.6
Medical records personnel	7	5	9.7	All other personnel	97	86	133.8
Pharmacy personnel	5	4	7.5	-----			
Clinical laboratory personnel	23	19	29.7	TOTAL	298	403	463.0

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Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$75,444,174	Cash and cash equivalents	\$6,097,762	Current liabilities	\$5,178,503
Less deductions	24,724,568	Net Patient receivables	7,126,378	Long-term debt	21,275,000
Net patient revenue	50,719,606	Other receivables	0	Other liabilities	175,018
Plus other revenue	1,622,192	Land, bldgs and equip: Net	25,906,141	Subtotal	26,628,521
Total revenue	52,341,798	Other assets	40,688,859		
Less expenses	45,990,080			Unrestricted fund balance	53,190,619
Nonoperating gains/losses	194,833	Total Assets	\$79,819,140	Total liabilities & fund balance	\$79,819,140
Net Income	\$6,546,551			Restricted fund balances	\$38,892

Selected Financial Statistics	FY 2002	All GMS Hospitals		Analysis Area 2A		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Gross Rev as % Total Gross Patient Revenue									
Medicare [\$35,549,389]	47.1%	41.7%	1.13	41.8%	1.13	42.6%	1.11	47.9%	0.98
Medical Assistance [\$3,177,853]	4.2%	9.0%	0.47	5.7%	0.74	6.9%	0.61	3.3%	1.26
Commercial [\$33,311,794]	44.2%	43.2%	1.02	48.2%	0.92	44.9%	0.98	43.9%	1.01
All other [\$3,405,138]	4.5%	6.1%	0.74	4.3%	1.04	5.6%	0.81	4.9%	0.93
Deductions as % of Total Gross Patient Revenue									
Medicare [\$18,498,203]	24.5%	23.7%	1.03	25.1%	0.98	25.2%	0.97	25.7%	0.96
Medical Assistance [\$1,652,209]	2.2%	6.0%	0.37	3.6%	0.60	4.7%	0.47	1.9%	1.13
Commercial [\$3,147,267]	4.2%	9.4%	0.44	11.2%	0.37	6.8%	0.61	3.8%	1.09
Charity care [\$814,605]	1.1%	1.2%	0.89	0.8%	1.29	1.3%	0.84	0.6%	1.72
All other [\$612,284]	0.8%	1.4%	0.57	0.4%	1.91	0.7%	1.13	2.6%	0.32
Total deductions [\$24,724,568]	32.8%	41.7%	0.79	41.2%	0.80	38.7%	0.85	34.6%	0.95
Other Revenue and Net Gains or Losses									
Other revenue as % of total revenue	3.1%	5.1%	0.61	3.1%	1.00	4.4%	0.70	2.5%	1.22
Net gains/losses as % of net income	3.0%	5.3%	0.56	-1.6%	-1.9	-1.2%	-2.41	13.0%	0.23
Expenses as % of Total Expenses									
Salary/fringe benefit[\$26,449,720]	57.5%	47.8%	1.20	47.5%	1.21	52.1%	1.10	56.2%	1.02
Supplies and services[\$13,994,401]	30.4%	40.5%	0.75	40.3%	0.75	34.6%	0.88	31.9%	0.95
Capital component [\$4,522,080]	9.8%	8.7%	1.13	9.2%	1.07	10.2%	0.96	10.3%	0.96
Bad debt [\$1,023,879]	2.2%	3.0%	0.75	3.0%	0.74	3.1%	0.72	1.6%	1.41
Fiscal Statistics									
Operating margin	12.1%	6.1%	2.01	11.4%	1.07	6.4%	1.91	12.6%	0.96
Total hospital profit margin	12.5%	6.4%	1.96	11.2%	1.11	6.3%	1.98	14.2%	0.88
Return on equity	12.3%	10.0%	1.23	15.1%	0.81	10.0%	1.23	13.1%	0.94
Current ratio	3.2	2.5	1.25	2.4	1.32	2.3	1.38	4.1	0.77
Days in net patient accounts receivable	51.3	57.8	0.89	62.4	0.82	60.2	0.85	.	.
Average payment period	44.9	52.6	0.86	64.0	0.70	62.1	0.72	45.1	1.00
Equity financing	66.6%	56.2%	1.19	58.1%	1.15	51.1%	1.30	91.9%	0.73
Long-term debt to equity ratio	0.4	0.5	0.84	0.4	0.99	0.6	0.71	0.0	.
Times interest earned	25.2	5.0	5.02	10.0	2.53	4.4	5.78	813.4	0.03
Total asset turnover	0.7	0.9	0.74	0.8	0.83	0.8	0.81	0.8	0.79
Average age of plant: years	8.1	9.5	0.85	9.0	0.90	8.0	1.01	7.3	1.10
Increase (decrease) total net patient rev	. %	. %	.	. %	.	. %	.	30.9%	.
Output gross rev (% of total gross pt. rev)	41.4%	44.1%	0.94	50.4%	0.82	54.1%	0.77	38.4%	1.08
Net Revenue Statistics									
Inpatient net revenue per discharge	\$5,579	\$7,870	0.71	\$6,978	0.80	\$6,036	0.92	\$4,984	1.12
Inpatient net revenue per day	\$1,237	\$1,834	0.67	\$1,532	0.81	\$1,554	0.80	\$1,103	1.12
Outpatient net rev per visit	\$465	\$343	1.36	\$365	1.27	\$385	1.21	\$420	1.11